



Verizon Motorola Droid Razr Cases

Steven Kerry Brown

A red circular graphic with a gradient, appearing as a partial circle or a thick arc, located to the right of the name bar.

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in favor of a software button per Verizon's request or not John Smith the product manager leads the cross functional Droid 2 team The case setting is an emergency war room meeting to address this critical issue just weeks prior to launch John's objective is to obtain the salient facts and opinions of team members quickly so he can make an informed recommendation to his boss by the end of the day He is concerned that this last minute request for a design change will not only threaten to delay the launch which would have significant financial implications but could potentially create deep fissures in a hitherto effective team that had been running like a well oiled machine The case puts students in a situation that simulates a real world discussion and allows them to experience what it is like as a product manager to orchestrate a meeting with cross functional teams that have conflicting priorities and agendas It illustrates the challenges a product manager faces while striving to make important decisions with little or no direct authority over the various teams After reading and analyzing this case students will be able to Experience the dynamics of cross functional teams in product management Practice running effective and productive meetings Practice bringing together various personalities and points of view Understand the importance of setting goals and clear expectations Internalize the importance of building relationships and influencing teams even when you do not have direct authority

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