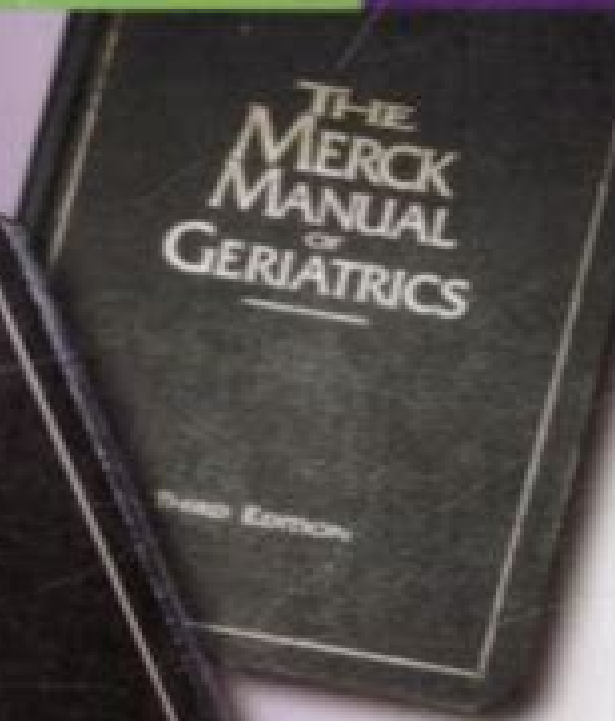
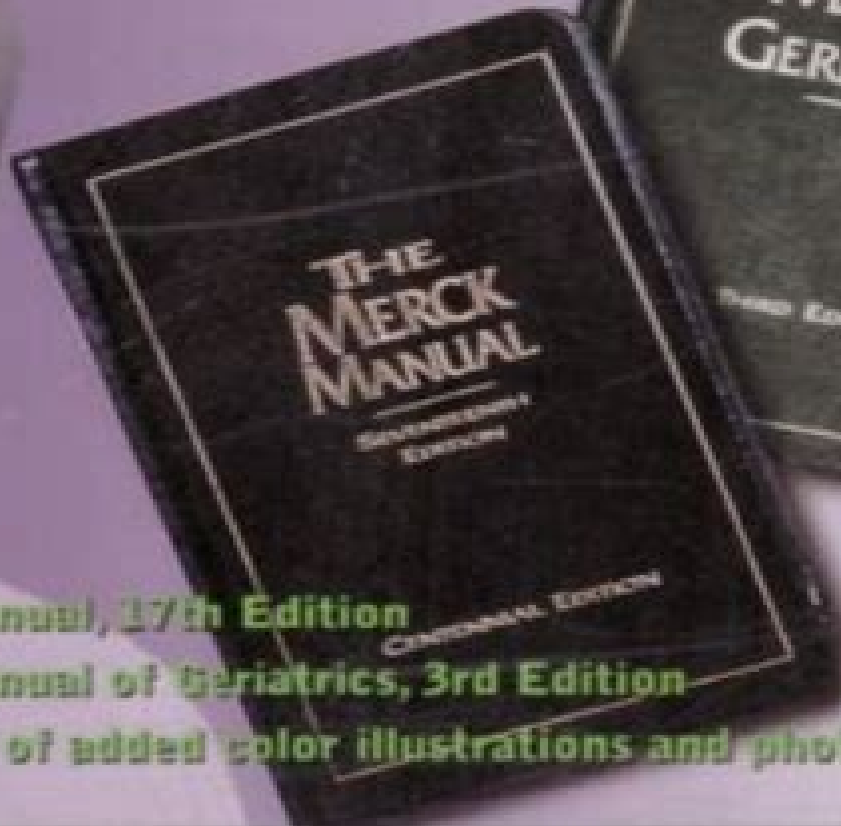


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all demonstrate the costliness of failing to anticipate worst case scenarios *Never Saw It Coming* explains why it is so hard to do so adaptive behavior hard wired into human cognition is complemented and reinforced by cultural practices which are in turn institutionalized in the rules and structures of formal organizations But Karen Cerulo doesn't just diagnose the problem she uses case studies of settings in which people effectively anticipate and deal with potential disaster to describe structural solutions to the chronic dilemmas she describes so well *Never Saw It Coming* is a powerful contribution to the emerging fields of cognitive and moral sociology Paul DiMaggio Princeton University [The Multimedia and CD-ROM Directory](#) ,1998
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