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Transportation & Distribution ,2002 The logistics management magazine

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Car and Driver ,1991 Collaborative Advantage Jeffrey H. Dyer,2000-11-16 Why has Chrysler been twice as profitable as GM and Ford during the 1990s even though it is a much smaller company with plants that are less efficient than Ford s Why does Toyota continue to have substantial productivity and quality advantages long after knowledge of the Toyota Production System has diffused to competitors The answer according to Jeff Dyer is that Toyota and Chrysler have been the first in their industry to recognize that the fundamental unit of competition has changed from the individual firm to the extended enterprise In this book Dyer demonstrates the power of collaborative advantage arguing that in the future competitive advantage will increasingly be created by teams of companies rather than by the single firm Managers who do not recognize this development regardless of their industry are in danger of adopting the wrong strategies for their firms

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