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taxpayer lifeline but Ford decided to save itself Under the leadership of charismatic CEO Alan Mulally Ford had already put together a bold plan to unify its divided global operations transform its lackluster product lineup and overcome a dys functional culture of infighting backstabbing and excuses It was an extraordinary risk but it was the only way the Ford family America s last great industrial dynasty could hold on to their company Mulally and his team pulled off one of the great est comebacks in business history As the rest of Detroit collapsed Ford went from the brink of bankruptcy to being the most profitable automaker in the world American Icon is the compelling behind the scenes account of that epic turnaround In one of the great management narratives of our time Hoffman puts the reader inside the boardroom as Mulally uses his celebrated Business Plan Review meet ings to drive change and force Ford to deal with the painful realities of the American auto industry Hoffman was granted unprecedented access to Ford s top executives and top secret company documents He spent countless hours with Alan Mulally Bill Ford the Ford family former executives labor leaders and company directors In the bestselling tradition of Too Big to Fail and The Big Short American Icon is narrative nonfiction at its vivid and colorful best

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