



SOUTHWEST AIRLINES CO. ANNUAL REPORT 2000

TABLE OF CONTENTS

Consolidated Highlights	IFC	Financial Review	F1
Another Winning Season	1	Management's Discussion and Analysis	F2
Letter to Shareholders	2	Consolidated Financial Statements	F8
Winning	4	Notes to Consolidated Financial Statements	F12
Low Fares	6	Report of Independent Auditors	F20
Customers	8	Quarterly Financial Data	F21
Jet Fleet	10	Common Stock Price Ranges and Dividends	F21
Our Spirit	12	Ten-Year Summary	F22
The Future	14	Corporate Data	F24
System Map	16	Directors and Officers	IBC

CONSOLIDATED HIGHLIGHTS

(DOLLARS IN THOUSANDS EXCEPT PER SHARE AMOUNTS)

	2000	1999	CHANGE
Operating revenues	\$5,649,560	\$4,735,567	19.3%
Operating expenses	\$4,628,415	\$3,954,011	17.1%
Operating income	\$1,021,145	\$781,576	30.7%
Operating margin	18.1%	16.5%	1.6 pts.
Net income	\$625,224*	\$474,378	31.8%
Net margin	11.1%*	10.0%	1.1 pts.
Net income per share – basic	\$1.25*	\$.94	33.0%
Net income per share – diluted	\$1.18*	\$.89	32.6%
Stockholders' equity	\$3,451,320	\$2,835,788	21.7%
Return on average stockholders' equity	19.9%*	18.1%	1.8 pts.
Stockholders' equity per common share outstanding	\$6.80	\$5.62	20.9%
Revenue passengers carried	63,678,261	57,500,213	10.7%
Revenue passenger miles (RPMs) (000s)	42,215,162	38,479,322	15.7%
Available seat miles (ASMs) (000s)	59,909,965	52,655,467	13.3%
Passenger load factor	70.5%	69.0%	1.5 pts.
Passenger revenue yield per RPM	12.95¢	12.33¢	3.6%
Operating revenue yield per ASM	9.43¢	8.96¢	5.2%
Operating expenses per ASM	7.73¢	7.48¢	3.3%
Number of Employees at yearend	29,274	27,653	5.9%

*Excludes cumulative effect of change in accounting principle of \$22.1 million (\$.04 per share)

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Wenbin Ji



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Table of Contents Southwest Airline Financial Report For 2006

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 - The Rise of Digital Reading Southwest Airline Financial Report For 2006
 - Advantages of eBooks Over Traditional Books
2. Identifying Southwest Airline Financial Report For 2006
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Southwest Airline Financial Report For 2006
 - User-Friendly Interface
4. Exploring eBook Recommendations from Southwest Airline Financial Report For 2006

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 - ePub, PDF, MOBI, and More
 - Southwest Airline Financial Report For 2006 Compatibility with Devices
 - Southwest Airline Financial Report For 2006 Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Southwest Airline Financial Report For 2006
 - Highlighting and Note-Taking Southwest Airline Financial Report For 2006
 - Interactive Elements Southwest Airline Financial Report For 2006
- 8. Staying Engaged with Southwest Airline Financial Report For 2006
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Southwest Airline Financial Report For 2006
- 9. Balancing eBooks and Physical Books Southwest Airline Financial Report For 2006
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Southwest Airline Financial Report For 2006
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Southwest Airline Financial Report For 2006
 - Setting Reading Goals Southwest Airline Financial Report For 2006
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Southwest Airline Financial Report For 2006

- Fact-Checking eBook Content of Southwest Airline Financial Report For 2006
- Distinguishing Credible Sources

13. Promoting Lifelong Learning

- Utilizing eBooks for Skill Development
- Exploring Educational eBooks

14. Embracing eBook Trends

- Integration of Multimedia Elements
- Interactive and Gamified eBooks

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