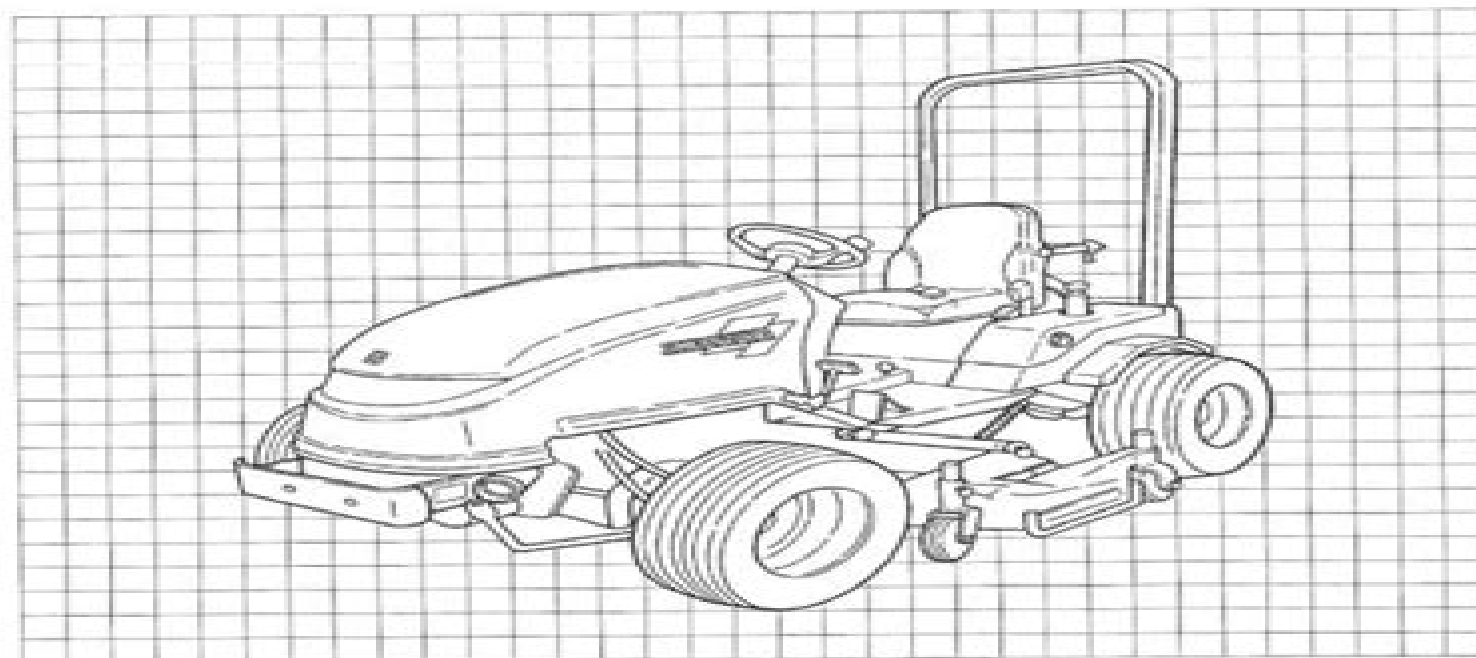


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Shibaura Operators Manual

Robert N. Pripps



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Full automation would make labor costs irrelevant but remain impractical in most industries. Most successful manufacturing processes in advanced economies are neither fully manual nor fully automatic; they involve interactions between small numbers of highly skilled people and machines that account for the bulk of the manufacturing costs and thereby remain competitive. In *Working with Machines: The Nuts and Bolts of Lean Operations With Jidoka*, author Michel Baudin explains how performance differences that can be observed from one factory to the next are due to the way people use the machines: from the human interfaces of individual machines to the linking of machines into cells, the management of monuments and common services, automation, maintenance, and production control.

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