

# Answer key

## 1 Building a career

### 1.1 About business The education business

**1** telemarketing, personal referrals, weekends at Harvard, mail shots, travelling shows

- 2**
- 23,000 applications for the new academic year
  - 9% of applications were accepted
  - 80% ultimately decided to attend
  - 10% of admitted students came from abroad
  - 35 staff in Fitzsimmons' team
  - \$43,700 – the annual tab for tuition, room and board
  - \$60,000 – parents who make less aren't expected to pay
  - 8000 alumni volunteers

- 3**
- Purchase high school juniors' names from examination boards.
  - Send 70,000 or so letters to high school juniors.
  - Visit 140 US cities and travel to other countries.
  - Send out 8,000 alumni volunteers to identify possible candidates.
  - Sort applications and give a score from one to six.
  - Local subcommittees discuss the case for and against each candidate.
  - Professors, alumni, and students lobby successful candidates by phone.
  - Invite applicants to spend a weekend at Harvard in April.

- 4**
- speaker 3
  - speaker 1
  - speaker 4
  - speaker 2

### 1.2 Vocabulary Education and career

- 1** gain 2 acquire 3 improving 4 boosting 5 have  
6 going to 7 making 8 receive 9 obtain 10 enhance

**2** I worked in several departments and gained knowledge about all aspects of the business.  
I believe this job will allow me to acquire new skills and boost my earnings.  
My gap year in the States definitely improved my employability, and working for IBM certainly enhanced my CV.  
On my Business Studies course I received tuition from practising managers and obtained experience on work placements.

- 3**
- finance
  - arrange
  - borrow
  - support
  - obtain
  - win
  - subsidise

**4** Student A:  
I wasn't a very motivated student when I was younger, so I failed my exams in 1999 and had to retake them the following summer. I'd already decided I wanted to take a gap year then go to business school, so this time I completed all the coursework and revised thoroughly; I passed easily. I spent a year abroad as an assistant in a secondary school and then went to business school – I'd already applied and successfully attended an interview before revisiting my exams.  
In my second year as an undergraduate, I spent a semester as an intern at Hewlett Packard, which was very rewarding. In fact, I went straight into a job at HP after I graduated the following June. They encouraged me to do a Master's degree by correspondence – I just have to finish writing a dissertation. I need a break now, but I may take a sabbatical to study for an MBA in a few years' time.

**5** Student B:  
I wasn't a very motivated student when I was younger, so I had to retake my exams in 2000 after I failed them the year before. I'd already decided that before going to business school I wanted to take a gap year. I passed easily because this time I completed all the coursework and revised thoroughly. I'd already applied and successfully attended an interview at a business school, so after revisiting my exams I spent a year abroad as an assistant in a secondary school.  
I spent a semester as an intern at Hewlett Packard in my second year as an undergraduate, which was very rewarding. In fact, after I graduated the following June I went straight into a job at HP. I'm now writing a dissertation for a Master's degree by correspondence which HP encouraged me to do. I may take a sabbatical to study for an MBA in a few years' time, but I need a break first.

- 6**
- contacted
  - presented
  - recruited
  - trained
  - met
  - succeeded
  - designed

- 8** implemented  
**9** managed / motivated  
**10** motivated / managed  
**11** chained  
**12** drew up

- 13**
- to be resting, to take a sabbatical
  - to be laid off, to be made redundant
  - to be promoted, to join a company
  - to quit, to give in your notice
  - to be on assignment, to be transferred
  - to be suspended, to be dismissed

- 14**
- He's intending to quit his job because his company keeps giving him assignments in different countries. He needs to give in his notice three months before he can leave.
  - She was laid off when they modernised the company, then made redundant when they couldn't find any work for her.
  - He's been suggested for not wearing a safety helmet, but he thinks the company want to dismiss him.
  - He joined the company four years ago and has just been promoted.
  - She's on secondment in Paris, and she's being transferred to Vancouver.
  - He's resting at the moment, and considering taking a sabbatical to write a book.

Name: Bob	Name: Lucy	Name: Mel
<b>Problem:</b> Started up successful electronics company. Resigned when he disagreed with his CEO. Sell shares? What next?	<b>Problem:</b> Previously worked as assistant teacher. Then secretary. Fired for writing stories at work. Do creative writing course, or look for another job?	<b>Problem:</b> Designed and sold product to local govt. When in high school. Drop out of prestigious business school to start own business?

### 1.3 Grammar Tense review

- 1** When I left school I wasn't sure what to do next. I had applied for a place at university, but while I was revising for my exams I had already decided that I didn't feel ready for university. I had read a lot about East Africa, and one day when I was watching a TV documentary about Ethiopia, I suddenly knew that that was where I was going. In fact it was while I was working with an NGO in Ethiopia that I became interested in business.

- 2**
- have just finished
  - am currently working
  - consider
  - has left
  - have agreed
  - have been designing
  - have been looking
  - seems

- 3**
- If I get the job, I will try to make myself available as soon as possible, but I wouldn't be able to start immediately unless HPC agreed to let me go.
  - You see, if I make a commitment, I do my best to respect it.
  - If by any chance the job were based in Kenya, I would take it anyway, even though I'd prefer to use my Ambulic.

**4** In the short term, I hope (1) I'll become a department manager quite quickly. We learnt a lot about management on the MBA, and (2) I'm going to put the theory into practice as soon as I can. On the personal front, (3) I'm getting married next June; over the next couple of years my fiancé (4) is going to write TV and movie scripts, so (5) he is going to be totally mobile and happy to move as necessary.

- 5** Exercise 5
- |               |                    |
|---------------|--------------------|
| usually       | present simple     |
| currently     | present continuous |
| always        | present simple     |
| at present    | present continuous |
| at the moment | present continuous |
| often         | present simple     |

- 6** Exercise 6
- |           |                 |
|-----------|-----------------|
| ever      | present perfect |
| in        | past simple     |
| never     | present perfect |
| ago       | past simple     |
| already   | present perfect |
| (not) yet | present perfect |
| when      | past simple     |
| just      | present perfect |

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*Vistas* H. Douglas Brown, 1993 The second part of this interactive course is designed for beginners Humorous real life situations aim to make new language meaningful and maintain student interest while students learn language functions and vocabulary **New Vistas** H. Douglas Brown, 1998-10 New Vistas is a completely revised five level integrated series for true beginning to high intermediate students New Vistas Empowers students to meet the challenges of each unit Goes beyond the classroom with Strategies for Success sections Carefully recycles and reinforces language so students can produce language while feeling confident with their ability Connects students to the Internet through its website Engages students in a variety of creative exercises games and activities Considers students individual learning preferences *Social Studies for Juniors Book 4 (A.Y. 2023-24)* Onward T. Bhattacharjee, 2023-05-20 The series Social Studies for Juniors is a set of five books for Classes 1 to 5 It is aligned with National Education Policy 2020 and is in accordance with the latest National Curriculum Framework NCF meant for schools affiliated to CBSE and other schools affiliated to various State Education Boards Each book in the series is supplemented with Teacher s Resource Book Online Support and E book for teachers This innovative series opens up new vistas for the students They are led step by step towards an understanding of themselves their homes families and their environment This knowledge in turn leads them to understand the role they have to play in this rapidly changing and ever shrinking world Salient Features of the Course Books Learner centred with a comprehensive approach The content is written in a learner friendly language Let s Start is given in the beginning of the chapter to introduce the learner about the content Captivating photographs and illustrations Word Power gives difficult words and their meanings Let Us Recall summarises important points in the lesson for easy recapitulation Think and Answer section includes subjective and objective type questions to assess the learning of the children Activities are given to improve and enhance various skills of the learners Life Skills include activities and themes to help children lead a productive and fruitful life My Page activity is designed to foster the child s creativity Model Test Papers are given for half yearly and yearly exam for practice Salient Features of Other Components TEACHER S RESOURCE BOOK Contains the learning objectives teaching plan and answers to textbook questions ONLINE SUPPORT Contains Animated Lessons Video Lessons and Worksheets E BOOK FOR TEACHERS For teachers smartboard purposes only We hope this series Social Studies for Juniors finds favour with teachers and students Suggestions for improvement are welcome from teachers students and other readers of the books Authors India's Vaccine Growth Story Sajjan Yadav, 2023-03-06 THIS POTENT GROUP OF WEAPONS HAS NOTABLY ANNIHILATED SMALLPOX PUSHED POLIO TO THE VERGE OF ELIMINATION AND IS NOW TAKING ON COVID 19 Indians practised inoculation centuries before the West discovered vaccines in 1796 India s Vaccine Growth Story charts the journey of vaccines from the Jennerian era to the COVID 19 pandemic covering multiple facets of vaccines from the Indian and global perspectives Apart from discussing vaccine leadership vaccine nationalism vaccine hesitancy eagerness and equity as well as the latest

diplomatic currency the Vaccine Maitri the book takes its readers through India's exciting and meticulously planned project of executing the world's largest vaccination drive

### **English Language Arts, Grade 11 Module 2** PCG

Education, 2015-12-18 Paths to College and Career Jossey Bass and PCG Education are proud to bring the Paths to College and Career English Language Arts ELA curriculum and professional development resources for grades 6-12 to educators across the country. Originally developed for EngageNY and written with a focus on the shifts in instructional practice and student experiences the standards require Paths to College and Career includes daily lesson plans, guiding questions, recommended texts, scaffolding strategies, and other classroom resources. Paths to College and Career is a concrete and practical ELA instructional program that engages students with compelling and complex texts. At each grade level Paths to College and Career delivers a yearlong curriculum that develops all students' ability to read closely and engage in text-based discussions, build evidence-based claims and arguments, conduct research, and write from sources and expand their academic vocabulary. Paths to College and Career's instructional resources address the needs of all learners, including students with disabilities, English language learners, and gifted and talented students. This enhanced curriculum provides teachers with freshly designed Teacher Guides that make the curriculum more accessible and flexible, a Teacher Resource Book for each module that includes all of the materials educators need to manage instruction, and Student Journals that give students learning tools for each module and a single place to organize and document their learning. As the creators of the Paths ELA curriculum for grades 6-12, PCG Education provides a professional learning program that ensures the success of the curriculum. The program includes Nationally recognized professional development from an organization that has been immersed in the new standards since their inception, Blended learning experiences for teachers and leaders that enrich and extend the learning, A train the trainer program that builds capacity and provides resources and individual support for embedded leaders and coaches. Paths offers schools and districts a unique approach to ensuring college and career readiness for all students, providing state-of-the-art curriculum and state-of-the-art implementation.

The Physiology of Emotional and Irrational Investing Elissa Zehndorfer, 2018-02-13 The financial markets are a rollercoaster and this book follows the same theme: the seduction of money, our ruinous, heady and high-stakes pursuit of it, the incredible fortunes and calamitous losses that have been made in its name, the new and significant threat of retail armchair investors wanting their piece of the pie, and the perpetual and foolish mismatch that has always existed and will always exist between our evolutionary programming and the design of the financial markets. The dominant theme that runs throughout the book, Working out Wall Street, is actually a play on words and relates both to the need to work out why Wall Street traders act so irrationally, e.g. using behavioural finance and evolutionary design to explain herding and panic selling, and the need to use physiological and sport science-related approaches to explain why working out, i.e. adopting exercise and diet-related practices usually applied to athletes, can significantly counter these behaviours. The phrase animal spirits utilised in the concluding chapter title, Taming Animal Spirits,

refers to the seminal work of John Maynard Keynes in his 1936 classic work *The General Theory of Employment Interest and Money* and the idea that human emotions animal spirits remain a significant driver in irrational and emotional investing The rationale for this book is clear behavioural finance and neurofinance have opened the floodgates in terms of recognising the role of emotional investing in cyclical boom and bust scenarios but what is still missing is an answer to the question So what do we do about it This book seeks in as compelling and entertaining a fashion as possible to provide that answer Social Studies Success Book 4 (A.Y. 2023-24) Onward Tinkoo Bhattacharjee, 2023-05-20 The series Social Studies Success is a set of five books for Classes 1 to 5 It is aligned with National Education Policy 2020 and is in accordance with the latest National Curriculum Framework NCF meant for schools affiliated to CBSE and other schools affiliated to various State Education Boards Each book in the series is supplemented with Teacher s Resource Book Online Support and E book for teachers This innovative series opens up new vistas for the students They are led step by step towards an understanding of themselves their homes families and their environment This knowledge in turn leads them to understand the role they have to play in this rapidly changing and ever shrinking world Salient Features of the Course Books Learner centred with a comprehensive approach The content is written in a learner friendly language Captivating photographs and illustrations Maps are provided to stay connected to outside world and find the locations Kick start is given in the beginning of the chapter to introduce the learner about the content On page difficult words and their meanings Are You Aware gives interesting information related to the subject Think and Do section includes questions to assess the learning of the children Rejuggle helps the children to remember the important terms Things I have learnt summarises important points in the lesson for easy recapitulation Life Skills includes activities and themes to help children lead a productive and fruitful life My Page activity is designed to foster the child s creativity Model Test Papers are given for the half yearly and yearly exam for practice Salient Features of Other Components TEACHER S RESOURCE BOOK Contains the learning objectives teaching plan and answers to textbook questions ONLINE SUPPORT Contains Animated Lessons Nideo Lessons Interactive Exercises Chapter wise Worksheets and Downloadable Printable Maps E BOOK FOR TEACHERS For teachers smartboard purposes only We hope this series Social Studies Success finds favour with teachers and students Suggestions for improvement are welcome from teachers students and other readers of the books Authors *Social Studies Success Class 4* Venu Tulsi, Arun Kumar, Nalini Aggarwal, Goyal Brothers Prakashan, 2020-04-01 Goyal Brothers Prakashan **Multiple Intelligences** Howard E Gardner, 2008-07-31 The most complete account of the theory and application of Multiple Intelligences available anywhere Howard Gardner s brilliant conception of individual competence known as Multiple Intelligences theory has changed the face of education Tens of thousands of educators parents and researchers have explored the practical implications and applications of this powerful notion that there is not one type of intelligence but several ranging from musical intelligence to the intelligence involved in self understanding Multiple Intelligences distills nearly three decades of research on Multiple Intelligences theory and

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